

# Tips to maximize the value of your business

## **STRATEGIC**

- Develop a strategic plan and ensure the entire organization is aligned with it.
- Establish an advisory board. Make sure the right people get a seat!
- Create a great place to work. Remember that Human Capital is one of your most valuable assets.

# **OPERATIONAL**

- Build the right management team to eliminate owner or employee dependency.
- Diversify customer and vendor bases to reduce concentrations.
- Eliminate idiosyncrasies (i.e., special treatment towards any particular customer or vendor).
- Build a scalable model. Develop and document key processes and procedures.
- Increase profitability wherever possible but not at the expense of quality.

## **FINANCIAL**

- Accounting can't run your business but you can't run your business without accounting!
  - > Clean up your income statement and balance sheet.

- > Prepare your financial statements in accordance with GAAP.
- > Create a budget/forecast and track your progress.
- Understand revenue recognition and account for it appropriately.
- Track and capitalize software development costs as required by GAAP.
- Avoid running personal items through the business.
- Develop key performance indicators.
  Management should track, analyze and discuss them on a monthly basis.
- Taxes: Plan for them now!
  - > Structure your business with the most favorable tax and investment treatment.
  - > File your federal and state tax returns.
  - > Consider sales and use tax situations.
  - > Understand state and local tax implications.

# **LEGAL**

- Is your capitalization table current?
  - > Are there any potential owners that you haven't considered? Verbal or informal promises? Ensure these arrangements are honored or legally terminated.

- Protect your intellectual property.
- Understand all leases and vendor contracts.
- Review and document all customer arrangements. Ensure contracts are transferable and current.
- Engage an attorney that knows your industry to keep you out of trouble.
- Settle any outstanding lawsuits.

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